



A tool to create a strong network and a unified vision among scale-up partners, while sharing information and lessons learned.

TOOL 5C Pulling in the Same Direction: A Cross-Sectoral Review

A guide for developing an event, or series of events, that convenes key actors in scale-up efforts to identify their contributions to the action plan to end violence against children, as well as to increase coordination.

Conducting a cross-sectoral review of scale-up efforts has numerous benefits. It can help stakeholders identify for themselves and others how they contribute to the whole of the action plan to end violence against children. Creating a common story about a well-coordinated and cross-sectoral action plan to end violence against children leads to a strong, unified narrative that will encourage further government support and donor investment.

TOOL 5C Pulling In the Same Direction: A Cross-Sectoral Review

STEP 1: BRING TOGETHER TAKEHOLDERS

WHAT A cross-sectoral review of actors and actors contributing to adaptation and scale up of the action plan to date.

WHO National Coordination Mechanism members, resource team members, Implementing Partners, Ministry officials, and others who have played a role in scale-up efforts.

WHY 1. Connect scale-up actors to share and learn from one another's common successes and challenges in adaptation and scale up.
2. Help each actor see how they contribute to the whole of the action plan, and increase coordination across actors.
3. Create a common story about ending violence against children as a strong, unified, and important area of government investment and donor interest.

HOW Hire or utilize a strong facilitator to build and lead the activity building blocks below. The activity building blocks for this event make use of various tools. If you have not done a tool prior to hosting this event, consider completing the tool as part of the event. This could be a one-day workshop, a series of shorter events, or integrated into existing meetings or remote online.

STEP 2: CREATE THE AGENDA USING THESE BUILDING BLOCKS

1. OUR JOURNEY TO END VIOLENCE AGAINST CHILDREN

PURPOSE Create a visual of everyone's actions on a single timeline to provide insight into how each member contributes and what is being done as a whole.

TOOLS: 1B Environmental Assessment: Ending Violence Against Children Timeline

FACILITATION SUGGESTION: Before the event, post a Ending Violence Against Children Timeline partially completed on the wall. Invite participants to use sticky notes labeled with their organization to add their own events and actions to the Timeline. Ask groups to read the Timeline. Have a facilitator highlight accomplishments, challenges, opportunities, and threats, as well as critical discussion about what might be ahead in the next 3-6 months.

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2. TAKING STOCK OF OUR PROGRESS

PURPOSE Orient all stakeholders to the national ending violence against children action plan goals and situation, and strengthening their scale-up mindset.

TOOLS:

- 1A Scale-Up Framework
- 1F Unclearing Risks and Preconditions to Achieving Action Plan Results
- 3C Benchmarks for Horizontal Scale Up
- 3D Benchmarks for Vertical Scale Up

FACILITATION SUGGESTION: Presentation of Scale-Up Framework, most recent identified preconditions and risks to scale-up, and key vertical and horizontal benchmarks progress. Host a primary Q&A, inviting feedback and suggested updates to the content.

3. DOCUMENTING ADAPTATION AND LEARNING

PURPOSE Share learnings among stakeholders, gather insights relevant to the national-level scale-up journey.

TOOLS: 4C Documenting Learning

FACILITATION SUGGESTION: For implementing organizations with other stakeholders in small groups, and have implementing organizations share their findings from completed 4C tool. Small groups report out on what has worked well, what adaptations have been made, and their implications. Finish with a plenary discussion to identify insights and lessons across all the groups.

AND

4. PULLING IN THE SAME DIRECTION

PURPOSE Provides an opportunity for implementing partners to identify how their activities contribute to the action plan results and to see how others' activities contribute to common goals.

TOOLS:

- 1F Unclearing Risks and Preconditions to Achieving Action Plan Results
- 5B Adapting in Response to Stakeholder Feedback

FACILITATION SUGGESTION: Host the most recent list of the risks and preconditions from tool 1F. Ask implementers to identify (and mark) specific actions they are taking which mitigate a risk or meet a precondition. Use the template included in this tool, if helpful.

AND

Host plenary discussions asking participants to share where they see their and others' contributions to cross-sectoral objectives in ending violence against children.

5. ALL HANDS DEBRIEF

PURPOSE Reflect on efforts to date, assess current status, and look ahead.

FACILITATION SUGGESTION: Host an moderated panel discussion of key stakeholders (policymakers, implementers, donors, others) to reflect on key adaptation and scale-up stories.

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Which Partners are Addressing Each Precondition or Risk

WORKSHEET

PRECONDITIONS & RISKS (ASSUMPTIONS) What are the potential obstacles to achieving scale-up results? Look back at tool 1F for ideas. Write these assumptions in the box below. Use 1 sheet per assumption.

PRECONDITION

RISK

PARTNER ACTIVITIES TO PUT INTO PLACE PRECONDITIONS OR TO ADDRESS RISK Who is participating in activities against this obstacle to scale up? Write the organizations and the activities they are using. Use 1 box per activity.

WHICH PARTNER?	WHAT?
WHICH PARTNER?	WHAT?
WHICH PARTNER?	WHAT?
WHICH PARTNER?	WHAT?

INSPIRE Center for Communications Programs Worksheet for 5C Which Partners are Addressing Each Precondition or Risk

AVAILABLE FORMATS: The worksheets included here are meant for printing at A4 size. Visit the Guide's website for downloadable interactive (fillable) PDF worksheets, alternate languages and alternative formats.

inspire-strategies.org/adaptationandscale

How to use this tool

- 1 Consider who should be present at the convening. Consider when/how the National Coordination Mechanism would like to convene it.
- 2 Prior to the event, review activities and prepare materials from earlier tools which can be shared.
- 3 Develop an agenda using the building blocks suggested by the tool.
- 4 Be sure to involve people in planning next steps before ending the event.

THINGS TO KEEP IN MIND

- This can be a single, day-long event, or a series of smaller events. It may be held as a face-to-face meeting or online, as convenient to participants.
- Facilitating a cross-sectoral review requires preparation and skill; consider finding a skilled facilitator to integrate the building blocks into an agenda and then to lead the review.
- Document how participants are “pulling together”—and especially how each Implementing Partner is contributing to establishing necessary preconditions or avoiding risks identified in tool 1F.

**REMINDER...FEEL FREE TO ADAPT THIS
TOOL IN ANY WAY THAT WORKS FOR
YOUR TEAM AND YOUR CONTEXT!**

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STEP 1: BRING TOGETHER STAKEHOLDERS

WHAT A cross-sectoral review of actions and actors contributing to adaptation and scale up of the action plan to date.

WHO National Coordination Mechanism members, resource team members, Implementing Partners, Ministry officials, and others who have played a role in scale-up efforts.

WHY

1. Connect scale-up actors to share and learn from one another's common successes and challenges in adaptation and scale up.
2. Help each actor see how they contribute to the whole of the action plan, and increase coordination across actors.
3. Create a common story about ending violence against children as a strong, unified, and important area of government investment and donor interest.

HOW Hire or utilize a strong facilitator to build and lead the activity building blocks below.

The activity building blocks for this event make use of various tools. If you have not done a tool prior to hosting this event, consider completing the tool as part of the event.

This could be a one-day workshop, a series of shorter events, or integrated into existing meetings or remote online.

STEP 2: CREATE THE AGENDA USING THESE BUILDING BLOCKS

1. OUR JOURNEY TO END VIOLENCE AGAINST CHILDREN

PURPOSE: Create a visual of everyone's actions on a single timeline to provide insight into how each member contributes and what is being done as a whole.

TOOL(S): 1B Environmental Assessment: Ending Violence Against Children Timeline

FACILITATION SUGGESTION: Before the event, post a Ending Violence Against Children Timeline partially completed on the wall. Invite participants to use sticky notes labeled with their organization to add their own events and actions to the Timeline. Ask people to read the Timeline. Have a facilitator highlight accomplishments, challenges, opportunities, and threats, as well as elicit discussion about what might be ahead in the next 3-6 months.

2. TAKING STOCK OF OUR PROGRESS

PURPOSE: Orient all stakeholders to the national ending violence against children action plan goals and situation, and strengthening their scale-up mindset.

TOOL(S):

- 1A Scale-Up Framework
- 1F Uncovering Risks and Preconditions to Achieving Action Plan Results
- 3C Benchmarks for Vertical Scale Up
- 3D Benchmarks for Horizontal Scale Up

FACILITATION SUGGESTION: Presentation of Scale-Up Framework, most recent identified preconditions and risks to action plan, and key vertical and horizontal benchmark progress. Host a plenary Q&A, inviting feedback and suggested updates to the content.

3. DOCUMENTING ADAPTATION AND LEARNING

PURPOSE: Share learnings among stakeholders, gather insights relevant to the national-level scale-up journey.

TOOL(S): 4C Documenting Learning

FACILITATION SUGGESTION: Pair implementing organizations with other stakeholders in small groups, and have implementing organization share their learnings (from completed 4C tool). Small groups report out on what has worked well, what adaptations have been made, and their implications. Finish with a plenary discussion to identify insights and lessons across all the groups.

4. PULLING IN THE SAME DIRECTION

PURPOSE: Provides an opportunity for implementing partners to identify how their activities contribute to the action-plan results and to see how others' activities contribute to common goals.

TOOL(S):

- 1F Uncovering Risks and Preconditions to Achieving Action Plan Results
- 5B Adapting in Response to Stakeholder Feedback

FACILITATION SUGGESTION: Post the most recent list of the risks and preconditions from tool 1F. Ask stakeholders to identify (and mark) specific actions they are taking which mitigate a risk or meet a precondition. *Use the template included in this tool, if helpful.*

AND

Host plenary discussions asking participants to share where they see their and others' contributions to cross-sectoral objectives in ending violence against children.

5. ALL HANDS DEBRIEF

PURPOSE: Reflect on efforts to date, assess current status, and look ahead.

FACILITATION SUGGESTION: Host a moderated panel discussion of key stakeholders (policymakers, implementers, donors, others) to reflect on key adaptation and scale-up issues.

Which Partners are Addressing Each Precondition or Risk

WORKSHEET

PRECONDITIONS & RISKS (ASSUMPTIONS)

What are the potential obstacles to achieving scale-up results? *Look back at tool 1F for ideas. Write these assumptions in the box below. Use 1 sheet per assumption.*

- PRECONDITION
- RISK

PARTNER ACTIVITIES TO PUT INTO PLACE PRECONDITIONS OR TO ADDRESS RISK

Who is participating in activities against this obstacle to scale up? *Write the organizations and the activity they are taking. Use 1 box per activity.*

WHICH PARTNER?

WHAT?

WHICH PARTNER?

WHAT?

WHICH PARTNER?

WHAT?

WHICH PARTNER?

WHAT?

Now What?

YOU SHOULD NOW HAVE...

- A stronger network of scale-up partners with a common language, understanding, and vision
- A single narrative to present to donors and partners to strengthen national action
- Agreed-upon actions to strengthen implementation of the ending violence against children action plan by addressing scale-up opportunities and threats

Act and apply

Should the National Coordination Mechanism + Resource Team suggest that the action plan to end violence against children mentions efforts at creating an INSPIRE Adaptation and Scale-Up Strategy?

If some preconditions and risks are not being addressed, can you recommend things that partners can do to resolve those gaps?

Are these results worth sharing domestically and/or globally? If so, can the National Coordination Mechanism + Resource Team write a brief report on the outcomes of the cross-sectoral review to share with government, donor and other stakeholders?

RELATED TOOLS:

- *Tool 3A*: Context of Implementation Analysis
- *Tool 3B*: Organizational Capacity Assessment
- *Tool 5B*: Adapting in Response to Stakeholder Feedback

